

Exhibit A

Wind-Down Budget

Big Lots Forecast

Week #	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Total
Beginning Date	1/5/2025	1/12/2025	1/19/2025	1/26/2025	2/2/2025	2/9/2025	2/16/2025	2/23/2025	3/2/2025	1/5/2025
End Date	1/11/2025	1/18/2025	1/25/2025	2/1/2025	2/8/2025	2/15/2025	2/22/2025	3/1/2025	3/8/2025	3/8/2025
Actual / Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Receipts	85,847	42,074	15,198	19,220	39,552	21,132	28,395	18,781	57,750	327,949
Operating Disbursements										
Merchandise Vendors	—	—	—	—	—	—	—	—	—	—
Other Accounts Payable	3,897	3,897	3,897	3,897	3,897	3,705	3,705	3,705	8,299	38,897
Payroll	35,240	11,982	9,306	11,982	10,558	11,729	9,053	11,787	37,685	149,323
Rent	23,152	—	—	—	23,152	—	—	—	—	46,305
Sales Tax	—	25,000	—	—	—	3,679	13,797	979	—	43,455
Other	16,058	1,194	995	3,340	758	832	653	1,123	10,578	35,532
Total Operating Disbursements	78,347	42,074	14,198	19,220	38,365	19,945	27,208	17,593	56,562	313,512
Total Net Operating Cash Flow	7,500	—	1,000	—	1,187	1,188	1,188	1,188	1,188	14,438
Non-Operational Disbursements										
Professional Fees	7,500	—	—	—	1,188	1,188	1,188	1,188	1,188	13,438
UST Fees	—	—	1,000	—	—	—	—	—	—	1,000
Total Non-Operating Disbursements	7,500	—	1,000	—	1,188	1,188	1,188	1,188	1,188	14,438
Net Cash Flow	—	—	—	—	—	—	—	—	—	—

* The schedule above reflects a time period after the ABL and FILO are projected to be paid in full and the LCs are fully cash collateralized